

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping															
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		%
Chief Executive Officer	<b>Directors</b>														
	Income	0	0		0	0	(8)	(8)	0	0	0	(8)	(8)	0	<b>Expenditure:</b> £300k of costs for the data work carried out to support the move to NJC pay bargaining. £90k of Agency costs for interim S151. <b>Income:</b> £8k of income from sponsorship for Defence events
	Expenses	1021	0		1021	1409	1404	(6)	0	0	0	1404	382	38	
	<b>Net Impact</b>	<b>1021</b>	<b>0</b>	<b>0</b>	<b>1021</b>	<b>1409</b>	<b>1395</b>	<b>(14)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1395</b>	<b>374</b>	<b>37</b>	
<b>HoS Total</b>	<b>1021</b>	<b>0</b>	<b>0</b>	<b>1021</b>	<b>1409</b>	<b>1395</b>	<b>(14)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1395</b>	<b>374</b>	<b>37</b>		
Chief Digital & Information Officer	<b>ICT Shared Service</b>														
	Income	0	0		0	10	19	10	0	0	0	19	19	0	Chief Digital Officer has recovered significant amount of aged debt from Cambridge City Council, during this exercise a duplicate invoice was discovered which needed to be written off. This was outside of CDIO's control.
	Expenses	0	0		0	14	7	(6)	0	0	0	7	7	0	
	<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>26</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>26</b>	<b>0</b>	
	<b>3C ICT Shared Service</b>														
	Income	(6148)	0		(6148)	(6108)	(6039)	69	0	0	0	(6039)	109	2	<b>Reserves:</b> Grant for Serious Violence Duty (SVD) project & Staff Development grant, these were used for those specific purposes to offset costs. <b>Income:</b> Recharges to Partners (Cambridge City & SCDC) when shared costs are lower, also recharges are lower than expected. <b>Expenses:</b> Underspend mainly achieved by salary savings and delays in ICT restructure.
Expenses	9238	0		9238	9204	9047	(157)	(13)	(13)	0	9034	(204)	(2)		
<b>Net Impact</b>	<b>3090</b>	<b>0</b>	<b>0</b>	<b>3090</b>	<b>3095</b>	<b>3008</b>	<b>(88)</b>	<b>(13)</b>	<b>(13)</b>	<b>0</b>	<b>2995</b>	<b>(95)</b>	<b>(3)</b>		
<b>HoS Total</b>	<b>3090</b>	<b>0</b>	<b>0</b>	<b>3090</b>	<b>3118</b>	<b>3034</b>	<b>(85)</b>	<b>(13)</b>	<b>(13)</b>	<b>0</b>	<b>3021</b>	<b>(69)</b>	<b>(2)</b>		

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Head of Economy, Regeneration & Housing	<b>Economic Development</b>													
	Income	(74)	0		(74)	(12)	(5)	7	0	0	0	(5)	69	93
	Expenses	424	43		467	417	366	(50)	0	0	0	366	(100)	(22)
	<b>Net Impact</b>	<b>350</b>	<b>43</b>	<b>0</b>	<b>393</b>	<b>405</b>	<b>361</b>	<b>(43)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>361</b>	<b>(31)</b>	<b>(8)</b>
	<b>Housing Strategy</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	325	0		325	327	325	(2)	0	0	0	325	0	0
	<b>Net Impact</b>	<b>325</b>	<b>0</b>	<b>0</b>	<b>325</b>	<b>327</b>	<b>325</b>	<b>(2)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325</b>	<b>0</b>	<b>0</b>
	<b>Markets</b>													
	Income	(96)	0		(96)	(101)	(105)	(3)	0	0	0	(105)	(9)	(9)
	Expenses	239	0		239	191	214	24	0	0	0	214	(25)	(10)
	<b>Net Impact</b>	<b>143</b>	<b>0</b>	<b>0</b>	<b>143</b>	<b>89</b>	<b>110</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>(34)</b>	<b>(24)</b>
	<b>Car Parks - Off Street</b>													
	Income	(2832)	0		(2832)	(2521)	(2538)	(17)	0	0	0	(2538)	294	10
	Expenses	1768	0		1768	1695	1696	1	(120)	(121)	(1)	1574	(194)	(11)
	<b>Net Impact</b>	<b>(1063)</b>	<b>0</b>	<b>0</b>	<b>(1063)</b>	<b>(825)</b>	<b>(842)</b>	<b>(17)</b>	<b>(120)</b>	<b>(121)</b>	<b>(1)</b>	<b>(963)</b>	<b>100</b>	<b>9</b>
	<b>Car Park - On Street</b>													
	Income	0	0		0	(2)	(7)	(5)	0	0	0	(7)	(7)	0
	Expenses	0	0		0	1	9	8	0	0	0	9	9	0
	<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>	<b>2</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>
<b>Market Towns</b>														
Income	(162)	0		(162)	(264)	(167)	97	(132)	(137)	(5)	(304)	(142)	(88)	
Expenses	213	0		213	447	355	(92)	0	0	0	355	142	67	
<b>Net Impact</b>	<b>51</b>	<b>0</b>	<b>0</b>	<b>51</b>	<b>183</b>	<b>188</b>	<b>5</b>	<b>(132)</b>	<b>(137)</b>	<b>(5)</b>	<b>51</b>	<b>(0)</b>	<b>0</b>	
<b>HoS Total</b>	<b>(195)</b>	<b>43</b>	<b>0</b>	<b>(152)</b>	<b>178</b>	<b>145</b>	<b>(33)</b>	<b>(252)</b>	<b>(259)</b>	<b>(6)</b>	<b>(114)</b>	<b>38</b>	<b>25</b>	

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		£000	£000	£000	£000	£000	£000	£000		£000	£000	£000	£000	%	
Head of Planning, Infrastructure & Public Protection	<b>Building Control</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
	Expenses	165	0		165	163	145	(17)	0	0	0	145	(20)	(12)	
	<b>Net Impact</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>165</b>	<b>163</b>	<b>145</b>	<b>(17)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145</b>	<b>(20)</b>	<b>(12)</b>	
	<b>Planning Policy</b>														
	Income	(461)	0		(461)	(1247)	(1230)	17	(150)	0	150	(1230)	(769)	(167)	
	Expenses	1467	65		1532	1757	1585	(172)	(347)	(358)	(10)	1227	(305)	(20)	
	<b>Net Impact</b>	<b>1006</b>	<b>65</b>	<b>0</b>	<b>1071</b>	<b>509</b>	<b>354</b>	<b>(155)</b>	<b>(497)</b>	<b>(358)</b>	<b>140</b>	<b>(3)</b>	<b>(1075)</b>	<b>(100)</b>	
	<b>Development Management</b>														
	Income	(1963)	0		(1963)	(2283)	(2637)	(354)	0	0	0	(2637)	(674)	(34)	
	Expenses	1904	0		1904	2426	2302	(124)	(35)	(33)	2	2270	366	19	
	<b>Net Impact</b>	<b>(59)</b>	<b>0</b>	<b>0</b>	<b>(59)</b>	<b>143</b>	<b>(335)</b>	<b>(478)</b>	<b>(35)</b>	<b>(33)</b>	<b>2</b>	<b>(367)</b>	<b>(309)</b>	<b>(523)</b>	
	<b>Environmental Health Admin</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
	Expenses	50	0		50	47	48	0	0	0	0	48	(2)	(5)	
	<b>Net Impact</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>47</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48</b>	<b>(2)</b>	<b>(5)</b>	
<b>Licensing</b>															
Income	(386)	0		(386)	(430)	(423)	7	0	0	0	(423)	(37)	(10)		
Expenses	388	0		388	354	330	(23)	0	0	0	330	(57)	(15)		
<b>Net Impact</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>(76)</b>	<b>(92)</b>	<b>(16)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(92)</b>	<b>(94)</b>	<b>(4962)</b>		
<b>Community Resilience</b>															
Income	(209)	0		(209)	(289)	(237)	52	45	28	(17)	(209)	(0)	0		
Expenses	539	0		539	542	521	(21)	0	0	0	521	(18)	(3)		
<b>Net Impact</b>	<b>330</b>	<b>0</b>	<b>0</b>	<b>330</b>	<b>253</b>	<b>283</b>	<b>30</b>	<b>45</b>	<b>28</b>	<b>(17)</b>	<b>312</b>	<b>(18)</b>	<b>(6)</b>		
<b>Communities</b>															
Income	(390)	0		(390)	(584)	(554)	30	0	0	0	(554)	(164)	(42)		
Expenses	803	0		803	985	1125	140	(10)	(153)	(143)	972	169	21		
<b>Net Impact</b>	<b>412</b>	<b>0</b>	<b>0</b>	<b>412</b>	<b>400</b>	<b>571</b>	<b>170</b>	<b>(10)</b>	<b>(153)</b>	<b>(143)</b>	<b>418</b>	<b>5</b>	<b>1</b>		

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		£000	£000	£000	£000	£000	£000	£000		£000	£000	£000	£000		%
	<b>Environmental Health Services</b>														
	Income	(69)	0		(69)	(69)	(141)	(72)	0	49	49	(92)	(23)	(33)	<p><b>Income:</b> Additional £19k of income for costs recovered for Burials under the Health act, due to nature of service there can be a delay in incurring costs to recovering these costs.</p> <p><b>Expenses:</b> £30k underspend caused by no anticipated spend for Empty homes as well as £45k overall underspend for vacancies and maternity leave partially offset by agency costs. £10k underspend for budgeted maintenance of closed church yards as requested by parochial church council, no requests for maintenance this year.</p>
	Expenses	964	0		964	896	873	(23)	0	0	0	873	(91)	(10)	
	<b>Net Impact</b>	<b>895</b>	<b>0</b>	<b>0</b>	<b>895</b>	<b>827</b>	<b>732</b>	<b>(95)</b>	<b>0</b>	<b>49</b>	<b>49</b>	<b>780</b>	<b>(114)</b>	<b>(13)</b>	
	<b>HoS Total</b>	<b>2801</b>	<b>65</b>	<b>0</b>	<b>2866</b>	<b>2266</b>	<b>1706</b>	<b>(561)</b>	<b>(497)</b>	<b>(466)</b>	<b>31</b>	<b>1239</b>	<b>(1627)</b>	<b>(57)</b>	

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		£000	£000	£000	£000	£000	£000	£000		£000	£000	£000	£000	
Head of Environmental Services	<b>Environmental Protection Team</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	0	0		0	0	2	2	0	0	0	2	2	0
	<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>
	<b>CCTV</b>													
	Income	(117)	0		(117)	(121)	(121)	0	0	0	0	(121)	(4)	(3)
	Expenses	0	0		0	1	4	4	0	0	0	4	4	0
	<b>Net Impact</b>	<b>(117)</b>	<b>0</b>	<b>0</b>	<b>(117)</b>	<b>(120)</b>	<b>(117)</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(117)</b>	<b>1</b>	<b>1</b>
	<b>CCTV Shared Service</b>													
	Income	(496)	0		(496)	(1553)	(1522)	30	0	0	0	(1522)	(1027)	(207)
	Expenses	775	0		775	1817	1805	(12)	0	0	0	1805	1030	133
	<b>Net Impact</b>	<b>279</b>	<b>0</b>	<b>0</b>	<b>279</b>	<b>264</b>	<b>282</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>282</b>	<b>3</b>	<b>1</b>
	<b>Head of Operations</b>													
	Income	0	0		0	12	30	18	0	0	0	30	30	0
	Expenses	121	0		121	121	106	(15)	0	0	0	106	(15)	(12)
	<b>Net Impact</b>	<b>121</b>	<b>0</b>	<b>0</b>	<b>121</b>	<b>133</b>	<b>136</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136</b>	<b>15</b>	<b>12</b>
	<b>Green Spaces</b>													
	Income	(187)	0		(187)	(227)	(281)	(53)	(81)	(86)	(5)	(366)	(179)	(96)
	Expenses	1365	0		1365	1336	1442	106	0	0	0	1442	77	6
	<b>Net Impact</b>	<b>1178</b>	<b>0</b>	<b>0</b>	<b>1178</b>	<b>1109</b>	<b>1162</b>	<b>53</b>	<b>(81)</b>	<b>(86)</b>	<b>(5)</b>	<b>1076</b>	<b>(102)</b>	<b>(9)</b>
	<b>Street Cleansing</b>													
Income	(11)	0		(11)	(37)	(39)	(2)	0	0	0	(39)	(28)	(255)	
Expenses	1265	0		1265	1367	1397	29	0	0	0	1397	132	10	
<b>Net Impact</b>	<b>1254</b>	<b>0</b>	<b>0</b>	<b>1254</b>	<b>1331</b>	<b>1357</b>	<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1357</b>	<b>104</b>	<b>8</b>	
<b>Waste Management</b>														
Income	(5839)	0		(5839)	(6954)	(7510)	(555)	0	461	461	(7048)	(1210)	(21)	
Expenses	7176	40		7216	7578	7371	(208)	0	0	0	7371	155	2	
<b>Net Impact</b>	<b>1337</b>	<b>40</b>	<b>0</b>	<b>1377</b>	<b>624</b>	<b>(139)</b>	<b>(763)</b>	<b>0</b>	<b>461</b>	<b>461</b>	<b>323</b>	<b>(1054)</b>	<b>(77)</b>	

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		%
	<b>Fleet Management</b>														
	Income	(39)	0		(39)	(20)	(83)	(63)	0	0	0	(83)	(44)	(114)	<b>Income:</b> Collaboration with Blue light services has resulted in increased income through hydrotreated vegetable oil sales
	Expenses	384	0		384	423	411	(12)	0	0	0	411	27	7	<b>Expenditure:</b> Restructure within team to bring in additional capacity, consultancy costs for a roadmap report for the rollout of alternative fuel vehicles across the council for Cabinet this contributed to an overspend.
	<b>Net Impact</b>	<b>345</b>	<b>0</b>	<b>0</b>	<b>345</b>	<b>403</b>	<b>327</b>	<b>(76)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>327</b>	<b>(18)</b>	<b>(5)</b>	
	<b>HoS Total</b>	<b>4397</b>	<b>40</b>	<b>0</b>	<b>4437</b>	<b>3743</b>	<b>3012</b>	<b>(731)</b>	<b>(81)</b>	<b>375</b>	<b>456</b>	<b>3387</b>	<b>(1050)</b>	<b>(24)</b>	

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		£000	£000	£000	£000	£000	£000	£000		£000	£000	£000	£000		%
Head of Leisure, Health & Environment	<b>Head of Leisure &amp; Health</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
	Expenses	110	0		110	118	117	(1)	0	0	0	117	7	7	
	<b>Net Impact</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>118</b>	<b>117</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>117</b>	<b>7</b>	<b>7</b>	
	<b>One Leisure Active Lifestyles</b>														
	Income	(545)	0		(545)	(545)	(526)	18	(80)	(62)	18	(589)	(44)	(8)	
	Expenses	700	0		700	805	809	4	0	0	0	809	110	16	
	<b>Net Impact</b>	<b>155</b>	<b>0</b>	<b>0</b>	<b>155</b>	<b>261</b>	<b>283</b>	<b>22</b>	<b>(80)</b>	<b>(62)</b>	<b>18</b>	<b>221</b>	<b>66</b>	<b>42</b>	
	<b>One Leisure Facilities</b>														
	Income	(8132)	0		(8132)	(7512)	(7419)	93	0	0	0	(7419)	714	9	
	Expenses	7391	0		7391	6800	6913	113	96	96	0	7009	(382)	(5)	
	<b>Net Impact</b>	<b>(742)</b>	<b>0</b>	<b>0</b>	<b>(742)</b>	<b>(711)</b>	<b>(506)</b>	<b>206</b>	<b>96</b>	<b>96</b>	<b>0</b>	<b>(410)</b>	<b>332</b>	<b>45</b>	
	<b>Parks and Open Spaces</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
	Expenses	2	0		2	2	2	(0)	0	0	0	2	(0)	(10)	
	<b>Net Impact</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>(0)</b>	<b>(10)</b>	
	<b>Parks, Countryside and Climate</b>														
	Income	(441)	0		(441)	(889)	(881)	7	0	0	0	(881)	(440)	(100)	
	Expenses	1528	20	(49)	1500	1919	1866	(53)	(45)	(74)	(29)	1792	292	20	
	<b>Net Impact</b>	<b>1087</b>	<b>20</b>	<b>(49)</b>	<b>1058</b>	<b>1030</b>	<b>984</b>	<b>(46)</b>	<b>(45)</b>	<b>(74)</b>	<b>(29)</b>	<b>910</b>	<b>(148)</b>	<b>(14)</b>	
<b>Sawtry Leisure Centre</b>															
Income	0	0		0	0	(5)	(5)	0	0	0	(5)	(5)	0		
Expenses	0	0		0	18	12	(6)	0	0	0	12	12	0		
<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18</b>	<b>7</b>	<b>(12)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>0</b>		

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping														
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Head of Property & Facilities	<b>One Leisure Projects</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	465	0		465	1963	236	(1727)	(1498)	229	1727	465	0	0
	<b>Net Impact</b>	<b>465</b>	<b>0</b>	<b>0</b>	<b>465</b>	<b>1963</b>	<b>236</b>	<b>(1727)</b>	<b>(1498)</b>	<b>229</b>	<b>1727</b>	<b>465</b>	<b>0</b>	<b>0</b>
	<b>HoS Total</b>	<b>1077</b>	<b>20</b>	<b>(49)</b>	<b>1049</b>	<b>2680</b>	<b>1124</b>	<b>(1556)</b>	<b>(1527)</b>	<b>188</b>	<b>1715</b>	<b>1312</b>	<b>263</b>	<b>25</b>
	<b>Energy &amp; Sustainability Mgt</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	48	0		48	51	48	(2)	0	0	0	48	0	0
	<b>Net Impact</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>48</b>	<b>51</b>	<b>48</b>	<b>(2)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48</b>	<b>0</b>	<b>0</b>
	<b>Public Conveniences</b>													
Income	0	0		0	0	0	0	0	0	0	0	0	0	
Expenses	0	0		0	1	1	0	0	0	0	1	1	0	
<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	
<b>Facilities Management</b>														
Income	(525)	0		(525)	(620)	(625)	(4)	0	0	0	(625)	(99)	(19)	
Expenses	1594	40	(40)	1594	1739	1564	(175)	0	0	0	1564	(30)	(2)	
<b>Net Impact</b>	<b>1069</b>	<b>40</b>	<b>(40)</b>	<b>1069</b>	<b>1118</b>	<b>939</b>	<b>(180)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>939</b>	<b>(130)</b>	<b>(12)</b>	
<b>Commercial Estates</b>														
Income	(5030)	0		(5030)	(4269)	(4253)	17	0	0	0	(4253)	777	16	
Expenses	1692	0		1692	1756	1797	42	0	0	0	1797	105	6	
<b>Net Impact</b>	<b>(3338)</b>	<b>0</b>	<b>0</b>	<b>(3338)</b>	<b>(2514)</b>	<b>(2455)</b>	<b>58</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2455)</b>	<b>882</b>	<b>26</b>	
<b>HoS Total</b>	<b>(2221)</b>	<b>40</b>	<b>(40)</b>	<b>(2221)</b>	<b>(1344)</b>	<b>(1467)</b>	<b>(124)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1467)</b>	<b>754</b>	<b>34</b>	

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping															
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		%
Head of Human Resources & Officer Development	<b>Corporate Health &amp; Safety</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
	Expenses	66	0		66	65	66	0	0	0	0	66	(1)	(1)	
	<b>Net Impact</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>66</b>	<b>65</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66</b>	<b>(1)</b>	<b>(1)</b>	
	<b>Human Resources</b>														
	Income	0	0		0	(2)	(33)	(31)	0	0	0	(33)	(33)	0	<b>Income:</b> Partner Councils are charged a percentage for licenses, as this is a new arrangement there was not budget for it in 25/26.
Expenses	918	0		918	1017	991	(25)	(98)	(101)	(3)	890	(27)	(3)	<b>Expenses:</b> Workforce strategy reserves are released to cover two members of staff. (£27k) underspend is mainly due to the work (such as new pay scales and management training) being completed in house by the team rather than outsourced to contractors.	
<b>Net Impact</b>	<b>918</b>	<b>0</b>	<b>0</b>	<b>918</b>	<b>1015</b>	<b>958</b>	<b>(57)</b>	<b>(98)</b>	<b>(101)</b>	<b>(3)</b>	<b>857</b>	<b>(61)</b>	<b>(7)</b>		
<b>HoS Total</b>	<b>984</b>	<b>0</b>	<b>0</b>	<b>984</b>	<b>1080</b>	<b>1024</b>	<b>(56)</b>	<b>(98)</b>	<b>(101)</b>	<b>(3)</b>	<b>923</b>	<b>(61)</b>	<b>(6)</b>		
Head of Finance	<b>Corporate Finance</b>														
	Income	(1827)	0		(1827)	(3147)	(4113)	(966)	0	0	0	(4113)	(2286)	(125)	<b>Income:</b> Increased interest receivable on short term investments £1.9m (as a result of interest rates being higher for longer than expected), also income received from WINDR pool £95k, plus government grants of £62k for Audit and £35k contribution towards increased Internal Drainage Board costs.
	Expenses	7842	0		7842	7662	6061	(1601)	0	1500	1500	7561	(281)	(4)	<b>Expenditure:</b> Minimum Revenue Provision (MRP) saving as a result of capital programme underspends and rephasings in 2024/25 this is calculated following the accounts closure. MRP commences in the year following expenditure.
	<b>Net Impact</b>	<b>6015</b>	<b>0</b>	<b>0</b>	<b>6015</b>	<b>4514</b>	<b>1948</b>	<b>(2567)</b>	<b>0</b>	<b>1500</b>	<b>1500</b>	<b>3448</b>	<b>(2567)</b>	<b>(43)</b>	
	<b>Finance</b>														
	Income	0	0		0	(56)	(80)	(24)	0	0	0	(80)	(80)	0	<b>Income:</b> Grant income from central government for Local Government Review (LGR)
	Expenses	892	0		892	1120	1151	31	(153)	(157)	(4)	994	102	11	<b>Expenditure:</b> Overspend relates to overtime needed to cover close down period and gaps in staffing in the system accountant role and additional support on Collection Fund for new Head of Service
	<b>Net Impact</b>	<b>892</b>	<b>0</b>	<b>0</b>	<b>892</b>	<b>1065</b>	<b>1071</b>	<b>7</b>	<b>(153)</b>	<b>(157)</b>	<b>(4)</b>	<b>914</b>	<b>22</b>	<b>2</b>	
	<b>Corporate Insurance</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	
Expenses	711	0		711	708	708	(0)	0	0	0	708	(3)	(0)		
<b>Net Impact</b>	<b>711</b>	<b>0</b>	<b>0</b>	<b>711</b>	<b>708</b>	<b>708</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>708</b>	<b>(3)</b>	<b>(0)</b>		
<b>HoS Total</b>	<b>7618</b>	<b>0</b>	<b>0</b>	<b>7618</b>	<b>6287</b>	<b>3727</b>	<b>(2560)</b>	<b>(153)</b>	<b>1343</b>	<b>1496</b>	<b>5069</b>	<b>(2549)</b>	<b>(34)</b>		

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping															
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend	
		£000	£000	£000	£000	£000	£000	£000		£000	£000	£000	£000		%
Head of Democratic Services & Monitoring Officer	<b>Legal</b>														
	Income	0	0		0	(2)	(3)	(1)	0	0	0	(3)	(3)	0	
	Expenses	278	0		278	232	352	120	0	0	0	352	74	27	
	<b>Net Impact</b>	<b>278</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>230</b>	<b>348</b>	<b>119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>348</b>	<b>70</b>	<b>25</b>	
	<b>Democratic &amp; Elections</b>														
	Income	(234)	0		(234)	(624)	(718)	(94)	97	139	42	(580)	(346)	(148)	
	Expenses	1269	100		1369	1692	1686	(6)	60	67	7	1753	384	28	
	<b>Net Impact</b>	<b>1035</b>	<b>100</b>	<b>0</b>	<b>1135</b>	<b>1068</b>	<b>968</b>	<b>(100)</b>	<b>156</b>	<b>205</b>	<b>49</b>	<b>1173</b>	<b>38</b>	<b>3</b>	
	<b>Audit</b>														
	Expenses	192	0		192	294	346	52	0	0	0	346	154	80	
	<b>Net Impact</b>	<b>192</b>	<b>0</b>	<b>0</b>	<b>192</b>	<b>294</b>	<b>346</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>346</b>	<b>154</b>	<b>80</b>	
	<b>Procurement</b>														
	Income	0	0		0	0	0	0	0	0	0	0	0	0	0
	Expenses	204	0		204	275	284	8	0	0	0	284	79	39	
<b>Net Impact</b>	<b>204</b>	<b>0</b>	<b>0</b>	<b>204</b>	<b>275</b>	<b>284</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284</b>	<b>79</b>	<b>39</b>		
<b>Risks &amp; Control</b>															
Income	0	0		0	0	0	0	0	0	0	0	0	0	0	
Expenses	34	0		34	110	58	(52)	0	0	0	58	24	69		
<b>Net Impact</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>34</b>	<b>110</b>	<b>58</b>	<b>(52)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58</b>	<b>24</b>	<b>69</b>		
<b>HoS Total</b>	<b>1744</b>	<b>100</b>	<b>0</b>	<b>1844</b>	<b>1977</b>	<b>2004</b>	<b>28</b>	<b>156</b>	<b>205</b>	<b>49</b>	<b>2209</b>	<b>365</b>	<b>20</b>		

Appendix 1 Cont.

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping															
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		%
Customer Change Director	<b>Council Tax Support</b>														
	Income	(232)	0		(232)	(247)	(254)	(7)	0	0	0	(254)	(22)	(9)	<b>Income:</b> National non-domestic rates cost of collection based on NNDR1 2025-26 form, this is a Central Government formula
	Expenses	0	0		0	0	1	1	0	0	0	1	1	349	
	<b>Net Impact</b>	<b>(232)</b>	<b>0</b>	<b>0</b>	<b>(232)</b>	<b>(247)</b>	<b>(252)</b>	<b>(5)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(252)</b>	<b>(21)</b>	<b>(9)</b>	
	<b>Housing Benefits</b>														
	Income	(20374)	0		(20374)	(21492)	(21918)	(427)	36	36	0	(21882)	(1508)	(7)	<b>Income:</b> A review of HB claims in relation to Temporary & Supported Accommodation increased the amount of subsidy that was able to be claimed in 25/26. Additional £675k from the Homelessness Prevention Grant (HPG) funding was transferred from the Housing Advice budget to reduce the impact of subsidy loss. It should be noted however, that due to changes the way funding is provided by Central Government, HPG was incorporated into the overall settlement for 2026/27 and no breakdown was provided. Details of this emerged after the 26/27 budget had been prepared and so this area will be overspent in the coming year as a similar transfer of funding is unavailable. <b>Expenditure:</b> Variances occurred as a result of fluctuations in Housing Benefit expenditure, which are difficult to predict. Printing and Postage costs were also higher than originally forecast. <b>Reserve:</b> Funding is received from Cambridgeshire County Council in respect of the Cambridgeshire Counter-Fraud Initiative. Underspend in this area will be moved to a reserve to be used in 2026/27 as the funding is ringfenced for this specific purpose.
	Expenses	22916	0		22916	24017	23979	(38)	0	0	0	23979	1063	5	
	<b>Net Impact</b>	<b>2542</b>	<b>0</b>	<b>0</b>	<b>2542</b>	<b>2525</b>	<b>2061</b>	<b>(465)</b>	<b>36</b>	<b>36</b>	<b>0</b>	<b>2097</b>	<b>(445)</b>	<b>(18)</b>	
	<b>Housing Needs</b>														
	Income	(972)	0		(972)	(1924)	(2044)	(121)	0	0	0	(2044)	(1072)	(110)	<b>Income:</b> £255k higher grant funding received from Ministry of Housing, Communities and Local Government (MHCLG) for Homelessness which helps to offset £44k of funded posts. £335k better recovery of Bed & Breakfast (B&B) accommodation costs plus additional £135k rough sleep grant. Higher income is reflected in higher expenses as this income is funding homelessness prevention activity. <b>Expenses:</b> £44k higher for additional costs of new posts funded by Rough Sleeping Winter pressures, plus £365k of grant funding moved to support the Housing Team. As well as £500k more B&B payments as a result of additional funding received for this activity
	Expenses	2286	0		2286	2998	3138	140	0	0	0	3138	851	37	
	<b>Net Impact</b>	<b>1314</b>	<b>0</b>	<b>0</b>	<b>1314</b>	<b>1074</b>	<b>1093</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1093</b>	<b>(221)</b>	<b>(17)</b>	
	<b>Customer Services</b>														
	Income	(105)	0		(105)	(2)	(3)	(2)	(66)	(91)	(26)	(95)	11	10	<b>Income:</b> Transfer from earmarked reserves higher than budgeted due to completion of customer change project for Revenues & Benefits software change. <b>Expenditure:</b> £140k underspend created from salary savings being offered of 2.66 FTEs, linked to the introduction of new technology by the team as well as £37k underspend for salaries in the Customer Change Director <b>Reserve:</b> £91k transfer from reserves for the Customer Change Director salary costs and NEC Revenues & Benefits software project.
	Expenses	1274	0		1274	1097	1089	(8)	0	0	0	1089	(186)	(15)	
<b>Net Impact</b>	<b>1169</b>	<b>0</b>	<b>0</b>	<b>1169</b>	<b>1095</b>	<b>1086</b>	<b>(10)</b>	<b>(66)</b>	<b>(91)</b>	<b>(26)</b>	<b>994</b>	<b>(175)</b>	<b>(15)</b>		
<b>Document Centre</b>															
Income	0	0		0	0	0	0	0	0	0	0	0	0		
Expenses	151	0		151	146	155	9	0	0	0	155	3	2		
<b>Net Impact</b>	<b>151</b>	<b>0</b>	<b>0</b>	<b>151</b>	<b>146</b>	<b>155</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>155</b>	<b>3</b>	<b>2</b>		
<b>HoS Total</b>	<b>4945</b>	<b>0</b>	<b>0</b>	<b>4945</b>	<b>4593</b>	<b>4142</b>	<b>(451)</b>	<b>(30)</b>	<b>(55)</b>	<b>(26)</b>	<b>4087</b>	<b>(858)</b>	<b>(17)</b>		

Provisional Outturn 2025/26 - Service Detail

Monitoring Report - Service Grouping														
Head of Service	Service Grouping	Original Budget	Budget B/Fwd from 2024/25 & Virements	Budget C/Fwd to 2026/27	Current Budget	Q3 Forecast (Excluding Reserves)	Outturn (Excluding Reserves)	Variance to Forecast (Excluding Reserves)	Q3 Forecast Contribution To // (From) Reserves	Outturn Contribution To // (From) Reserves	Variance to Reserve Movement	Outturn (Including Reserves)	Variance to Current Budget	Commentary On (Under)/Overspend
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Head of Communications, Engagement & Public Affairs	<b>Communications &amp; Information</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	247	0		247	343	360	18	0	0	0	360	113	46
	<b>Net Impact</b>	<b>247</b>	<b>0</b>	<b>0</b>	<b>247</b>	<b>343</b>	<b>360</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360</b>	<b>113</b>	<b>46</b>
	<b>HoS Total</b>	<b>247</b>	<b>0</b>	<b>0</b>	<b>247</b>	<b>343</b>	<b>360</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360</b>	<b>113</b>	<b>46</b>
Head of Policy, Performance & Emergency Planning	<b>Emergency Planning</b>													
	Income	0	0		0	0	0	0	0	0	0	0	0	0
	Expenses	128	0		128	127	121	(7)	0	0	0	121	(7)	(6)
	<b>Net Impact</b>	<b>128</b>	<b>0</b>	<b>0</b>	<b>128</b>	<b>127</b>	<b>121</b>	<b>(7)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>121</b>	<b>(7)</b>	<b>(6)</b>
	<b>Transformation</b>													
	Income	(125)	0		(125)	0	0	0	(132)	(123)	9	(123)	2	2
	Expenses	646	0		646	653	644	(9)	0	0	0	644	(2)	(0)
	<b>Net Impact</b>	<b>521</b>	<b>0</b>	<b>0</b>	<b>521</b>	<b>653</b>	<b>644</b>	<b>(9)</b>	<b>(132)</b>	<b>(123)</b>	<b>9</b>	<b>521</b>	<b>(0)</b>	<b>0</b>
	<b>Strategic Insight &amp; Delivery</b>													
	Income	0	0		0	(7)	(16)	(10)	0	0	0	(16)	(16)	0
Expenses	306	0	(5)	301	267	258	(9)	0	0	0	258	(43)	(14)	
<b>Net Impact</b>	<b>306</b>	<b>0</b>	<b>(5)</b>	<b>301</b>	<b>260</b>	<b>241</b>	<b>(18)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>241</b>	<b>(59)</b>	<b>(20)</b>	
	<b>HoS Total</b>	<b>955</b>	<b>0</b>	<b>(5)</b>	<b>950</b>	<b>1041</b>	<b>1006</b>	<b>(35)</b>	<b>(132)</b>	<b>(123)</b>	<b>9</b>	<b>883</b>	<b>(67)</b>	<b>(7)</b>
Earmarked Reserves	<b>Service Total</b>	<b>26464</b>	<b>308</b>	<b>(94)</b>	<b>26678</b>	<b>27373</b>	<b>21212</b>	<b>(6161)</b>	<b>(2627)</b>	<b>1094</b>	<b>3721</b>	<b>22306</b>	<b>(4372)</b>	<b>(16)</b>
	LGR Reserve	0	0	0	0	0	0	0	0	2847	2847	2847	2847	0
	Enterprise Zone Rserve	0	0	0	0	0	0	0	0	471	471	471	471	0
	Budget Surplus Reserve	0	0	0	0	0	0	0	0	2096	2096	2096	2096	0
	<b>Net Impact</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5414</b>	<b>5414</b>	<b>5414</b>	<b>5414</b>	<b>0</b>
	<b>Total</b>	<b>26464</b>	<b>308</b>	<b>(94)</b>	<b>26678</b>	<b>27373</b>	<b>21212</b>	<b>(6161)</b>	<b>(2627)</b>	<b>6508</b>	<b>9135</b>	<b>27720</b>	<b>1042</b>	<b>4</b>

**Expenditure:** £21k overspend from Corporate Leadership Team (CLT) Corporate Plan campaigns. £60k overspend due to 3 additional posts agreed as pressures by CLT as part of Local Government Review (LGR) as well £6k for maternity leave and £10k stand by allowance for Communication Executive's for on call responsibility because of changes in the emergency planning policy. Overspend on IT equipment (£4.5k) for new starters as well as mobile phones as part of the new emergency planning on call requirement, as well as overspend on printing and comms material (£4.5K) where there is no budget set.

**Income:** Joint funding of investigative reports  
**Expenditure:** Budget was set aside for additional investigative reports, further required consultancy costs would be needed so it was decided not to proceed; As the budget would not have covered the additional works. Budget was set aside for the isolated retrofit event, it was decided that this would not be cost effective. Savings from the vacant employee roles.